

March 26, 2010

City of New York Parks & Recreation The Arsenal Central Park, NY 10065 PX-1331
Index No. 452564/2022 (AFE)

Attn: Ms. Elizabeth W. Smith

Assistant Commissioner of Revenue & Marketing

Re: Request for Offers – Ferry Point Golf Course

Dear Commissioner Smith:

The Trump Organization is pleased to submit this offer letter for the operation and maintenance of an 18-hole Jack Nicklaus signature golf course, driving range, and ancillary facilities at Ferry Point Park in the Bronx.

The City of New York has made a large investment, both in terms of time and money, in constructing and developing this property. Accordingly, it will now be critical to select an operator that can not only ensure that the City's goals are achieved for this project, but that they are exceeded.

As the owner, developer, and operator of some of the world's most highly rated golf courses, The Trump Organization would indeed be the natural selection as the operator for Ferry Point Park Golf Course. Under our leadership, golfers will get to enjoy an experience that will be second to none. With that said, we are pleased to make the following offer:

A. Rent

Commencing with the start of the 3rd operating year we will pay ten (10) percent of gross operating receipts, exclusive of sales tax, from all income generated at the facility. We believe the first–class operating standards, combined with the unparalleled international brand recognition of the Trump name, will allow us to generate more revenue and thus pay significantly more percentage rent than any of our competitors.

B. Term

We anticipate a term of Twenty (20) years due to the following reasons:

1) The golf course cannot be operated without the proper facilities to achieve our mutual goals. As such, we will commit to the purchase and installation of a semi-permanent clubhouse which will include food service, a pro shop, locker rooms, and bathrooms. We will share more about our intended plan in the Investment Section below.

725 (4014) RAYENTE - NEW YORK, NY 10023 - (212) 832-2000 - FAX (212) 935-0141

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- 2) We plan on having this property recognized as one of the top public golf facilities anywhere. To do so our operating expenses to maintain this property in world-class condition will be at a level necessary to exceed than industry benchmarks and, thus, substantially cut into profit margins.
- 3) To keep this golf course in pristine condition not only will we hire the best staff, but we will spend in excess of \$2 million dollars to acquire all the equipment necessary to maintain and operate the facility.
- 4) Additional capital investment: without seeing the finished product it is difficult to quantify how much additional funds will be needed on the golf course and the ancillary facilities. That being said, if what we do year after year at our other golf properties is any benchmark, we anticipate substantial additional dollars spent to ensure that this property is in keeping with the Trump standard for excellence.

C. Operating Experience

For more than three decades, The Trump Organization has continually set new standards of excellence while expanding interests in championship golf clubs, luxury residential real estate, world-class hotels, office buildings, recreational facilities, dining, merchandising and entertainment. This enduring commitment has made Trump the preeminent developer of quality facilities around the world.

Close to Mr. Trump's heart is his love for the game of golf. As an avid golfer himself, he has created the world's finest portfolio of golf courses. The Trump courses combine the ultimate in design with exceptional services and a keen sense of luxury. Mr. Trump's golf courses, both public and private, are of the highest quality in the world. These courses combine the most spectacular landscapes with the talents of the most professional staff in the business to create a golfing experience that is at the pinnacle of luxury golf. Mr. Trump is known for establishing operating standards that are the highest when compared to our peers. As such, he is rewarded year after year, with numerous accolades including the highest ratings and rankings for both public and private courses in the golf industry.

We have enclosed three (3) bound books which detail our experience, our portfolio holdings and our capabilities. In addition, Mr. Trump would welcome the opportunity to provide you with a personal tour of any of our golf properties.

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D. Planned Operations

- As noted above, we will take responsibility for the first-class operation and maintenance of the golf course. However, we would rely upon the City to take responsibility related to any environmental remediation at the site that is attributable to the site's former status as a landfill. In addition, we would rely upon the City to take responsibility for any required compliance and monitoring activities required by DEC or any other agency. Finally, we will not take responsibility for the maintenance of the waterfront park and the community park.
- Greens Fees We plan on keeping greens fees consistent with other high-end public daily fee courses. As such, it would be our intent to start with greens fees averaging from \$125 \$145 per round of golf (in 2010 dollars). Of course, market conditions at the time of opening, which could be in several years, could have an effect on what we would ultimately charge for our greens fees. In addition, we would expect greens fees to increase each year commensurate with increases in our costs and expenses.
- Grow-in We will assume responsibility for oversight during the grow-in period.
- Community Programming The Trump Organization has been a proud supporter of
 the City Parks Foundation (CPF). As such, we will work with CPF in helping to
 promote its Junior Golf Programs both at Ferry Point Park and at our other Trump
 Golf properties in nearby Westchester and New Jersey. We will continue to donate
 the use of the Trump Tower Atrium for an annual golf event, which benefits the Junior
 Golf Program.
- Utilities We will not be responsible for any costs during the grow-in. This would include utility costs. During the operating period we will assume responsibility for all utility costs but for water. That being said, we are pleased to see that the design of this course will allow for one-forth the average water needs of the average golf course.
- Tournaments and Outings consistent with the goals of the RFO we will most certainly seek to identify tournament events sponsored by the PGA, and other similar organizations. In fact, we regularly host PGA, LPGA, and senior tour events at our other golf properties. Just last week we hosted the PGA Tour at the Trump International Golf Club in Puerto Rico. Of course, Mr. Trump has terrific relationships with these organizations and would be in the best position to bring these first-class events to Ferry Point Park. In addition, we would use the facility to host other tournaments and private golf outings as well.

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E. Investment and Design

- As referenced above, we will provide a semi-permanent clubhouse which will include food service, a pro shop, locker rooms, and bathrooms. We have enclosed some photos of the temporary clubhouse we had used at Trump National — Westchester. As you can see from the photos, these structures look great and truly have the feel of a permanent facility.
- We will perform the required landscaping around the temporary clubhouse.
- The golf driving range we noticed in the RFO that the driving range can only accommodate up to 27 users. If feasible, and if there is demand, it would be our intent to expand the driving range.
- Additional capital investment: as referenced above, without seeing the finished
 product it is difficult to quantify other improvements we would want to make to the
 golf course and the ancillary facilities. That being said, if what we do each year at
 our other golf properties is any benchmark, we anticipate spending additional funds to
 ensure that this property is in keeping with the Trump standard for excellence.

F. Financial Capability

We have enclosed a statement from the Certified Public Accounting firm of Weiser LLP, indicating a net worth in excess of \$3 billion and cash on-hand in excess of \$200 million. As such, we will easily be able to meet any and all financial obligations under this contract.

G. Contract Provisions

If we are fortunate enough to be awarded the concession, we would need to review the provisions contained in the License Agreement. That being said, some noteworthy issues are referenced below:

• We understand that this is a License Agreement and, like all City License Agreements, is "Terminable at Will". To ensure the feasibility of this project, we would want to insert language that would entitle us to the return of our investment if the License was to be Terminated at Will.

Offer Letter – Ferry Point Park Golf Course Page 5 March 26, 2010

Fees charged to the public –We understand that the greens fees must be in keeping
with other high-end public golf courses. We would ask for contract language which
provides for flexibility in approving greens fees provided we demonstrate that they are
consistent with other high-end public golf courses in the United States. In addition,
we would ask for flexibility with respect to all other fees charged including food, &
pro shop.

H. Public Information Requests

Please note, the materials, documents and offers submitted to the City of New York in support of our response to this solicitation contain confidential and proprietary information. Accordingly, we respectfully request that its submission not be made available for public inspection or copying. Disclosure of Trump's submission to the City would impair our present efforts to seek an award of the license and would cause substantial injury to Trump's competitive position. If a request is made for all or part of our submission under New York Freedom of Information Law, we would appreciate the opportunity to discuss such request and the exceptions to disclosure that are applicable in this instance.

I. Doing Business Data Form

As required in the RFO, we have enclosed a completed Doing Business Data Form.

Thank you for this wonderful opportunity. Again, we invite you and your staff to tour any of our golf properties, some of which are in nearby Westchester or New Jersey. If you have any questions, please feel free to call me. I may be reached at 212-715-7224.

Very truly yours,

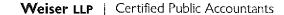
Allen Weisselberg

EVP/CFO

Cc: Donald J. Trump Charles Kloth Anthony Macari Joel Metlen Ron Lieberman Larry Glick

Encl.

LETTER FROM THE PUBLIC ACCOUNTING FIRM OF WEISER LLP





3000 Marcus Avenue Lake Success, NY 11042-1066 Tel 516.488.1200 Fax 516.488.1238

www.weiserttp.com

CONFIDENTIAL

March 22, 2010

The City of New York
Parks & Recreation Department
The Arsenal
Central Park, New York 10065
Attn: Ms. Elizabeth W. Smith
Assistant Commissioner of Revenue

Re: Requests for Offers-Ferry Point Golf Course-Financial Capability

Dear Ms. Smith:

We are the accountants for Mr. Donald J. Trump and have previously compiled his statement of financial condition as of June 30, 2009 as indicated in our accountants' compilation report dated October 7, 2009. This compiled financial statement showed a net worth in excess of \$3,000,000,000.

While we have not reviewed computations of value since the aforementioned June 30, 2009 financial statement, based on discussions with Mr. Trump and his advisors, we are not aware of any matters that would indicate a significant change in Mr. Trump's net worth as of this date.

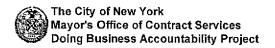
This letter should be read in conjunction with Mr. Trump's above referenced statement of financial condition as of June 30, 2009.

In addition, please be informed that according to information submitted to us by Mr. Trump, his current cash position is in excess of \$200,000,000 as of this date.

Very truly yours,

WEISER LLP

DOING BUSINESS DATA FORM



Doing Business Data Form

To be completed by the City Agency prior to distribution					
Agency:	Transac	tion ID:			
Check One:	Transaction Type (check one):			
Proposal	Concession	Contract	Economic Development Agreement		
Award	Franchise	Grant	Pension Investment Contract		

Any entity receiving, applying for or proposing on an award or agreement must complete a Doing Business Data Form (see Q&A sheet for more information). Please either type responses directly into this fillable form or print answers by hand in black ink, and be sure to fill out the certification box on the last page. Submission of a complete and accurate form is required for a proposal to be considered responsive or for any entity to receive an award or enter into an agreement.

This Data Form requires information to be provided on principal officers, owners and senior managers. The name, employer and title of each person identified on the Data Form will be included in a public database of people who do business with the City of New York; no other information reported on this form will be disclosed to the public. This Data Form is not related to the City's VENDEX requirements.

Please return the completed Data Form to the City Agency that supplied it. Please contact the Doing Business Accountability Project at <u>DoingBusiness@cityhall.nyc.gov</u> or 212-788-8104 with any questions regarding this Data Form. Thank you for your cooperation.

Section 1: Entity Information

Entity Name	New Entity to h	oe formed					
Entity EIN/T	IN: To be applied i	To be applied for					
Entity Filing	Status (select one):						
┌─ Entity has	Entity has never completed a Doing Business Data Form. Fill out the entire form.						
┌ Change fr	om previous Data Form dated	, Fi	ll out only th	ose se	ections that have changed,		
and indic	cate the name of the persons	who no longer hold p	ositions with	the er	ntity.		
☐ No Chang	e from previous Data Form da	ated	Skip to the	bottom	of the last page.		
Entity is a No	on-Profit:	∏ No					
Entity Type:	☐ Corporation (any type)☐ Sole Proprietor	☐ Joint Venture☐ Other (specify):	ΓX LLC		┌─ Partnership (any type)		
Address:	725 Fifth Avenue						
City:	New York	State:	NY	Zip:	10022		
Phone :	212-715-7220	Fax :	212-832	-5396			
E-mail:	Rlieberman@trumporg.	com					
	Provide your e-mail addre	ss and/or fax number in o	rder to receive	notices	regarding this form by a mail or fav		

For information or assistance, call the Doing Business Accountability Project at 212-788-8104.

05/06/2008

Doing	Business	Data	Form
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EIN/TIN:	To	Ъe	applied	for
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Section 2: Principal Officers

Please fill in the required identification information for each officer listed below. If the entity has no such officer or its equivalent, please check "This position does not exist." If the entity is filing a Change Form and the person listed is replacing someone who was previously disclosed, please check "This person replaced..." and fill in the name of the person being replaced so his/her name can be removed from the *Doing Business Database*, and indicate the date that the change became effective.

Chief Executive Officer (CEO) or equivalent officer	This position does not exist
The highest ranking officer or manager, such as the President, Executive Director, Chairperson of the Board.	Sole Proprietor or
First Name: Donald MI: J Last: Trump	
Office Title: CEO	
Employer (if not employed by entity): N/A	
Birth Date (mm/dd/yy): 06/14/46 Home Phone #: 212-832-20	00
Home Address: 725 Fifth Avenue, New York, NY 10022	
This person replaced former CEO: N/A	on date:
Chief Financial Officer (CFO) or equivalent officer	This position does not exist
The highest ranking financial officer, such as the Treasurer, Comptroller, Financial	Director or VP for Finance.
First Name:Allen MI: Last:Weisse	1berg
Office Title: EVP/ CFO	
Employer (if not employed by entity): The Trump Corporation	
Birth Date (mm/dd/yy): 08/15/47 Home Phone #: 212-715-72	24
Home Address: 725 Fifth Avenue, New York, NY 10022	
This person replaced former CFO: N/A	on date:
Chief Operating Officer (COO) or equivalent officer	This position does not exist
The highest ranking operational officer, such as the Chief Planning Officer, Director Operations.	•
First Name: Matthew MI: Last: Calamari	
Office Title: EVP/ COO	
Employer (if not employed by entity): The Trump Corporation	
Birth Date (mm/dd/yy): 08/12/56 Home Phone #: 212-715-7	270
Home Address: 725 Fifth Avenue, New York, NY 10022	
This person replaced former COO: N/A	on date:

For information or assistance, call the Doing Business Accountability Project at 212-788-8104.

Doing	Business	Data	Form
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EIN/TIN: <u>To be applied for</u>

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Section 3: Principal Owners

Please fill in the required identification information for all individuals who, through stock shares, partnership agreements or other means, **own or control 10% or more of the entity**. If no individual owners exist, please check the appropriate box to indicate why and skip to the next page. If the entity is owned by other companies, those companies do **not** need to be listed. If an owner was identified on the previous page, fill in his/her name and write "See above." If the entity is filing a Change Form, list any individuals who are no longer owners at the bottom of this page. If more space is needed, attach additional pages labeled "Additional Owners."

No individual owner holds 10% or more shares in the entity
entity):
Last: Trump
ne #:
Last:
ne #:
Last:
ne #:
rs:
Removal Date:
Removal Date:
Removal Date:

For information or assistance, call the Doing Business Accountability Project at 212-788-8104.

EIN/TIN:	То	Ъe	applied	for	

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Section 4: Senior Managers

Please fill in the required identification information for all senior managers who oversee any of the entity's relevant transactions with the City (e.g., contract managers if this form is for a contract award/proposal, grant managers if for a grant, etc.). Senior managers include anyone who, either by title or duties, has substantial discretion and high-level oversight regarding the solicitation, letting or administration of any transaction with the City. At least one senior manager must be listed, or the Data Form will be considered incomplete. If a senior manager has been identified on a previous page, fill in his/her name and write "See above." If the entity is filing a Change Form, list individuals who are no longer senior managers at the bottom of this section. If more space is needed, attach additional pages labeled "Additional Senior Managers."

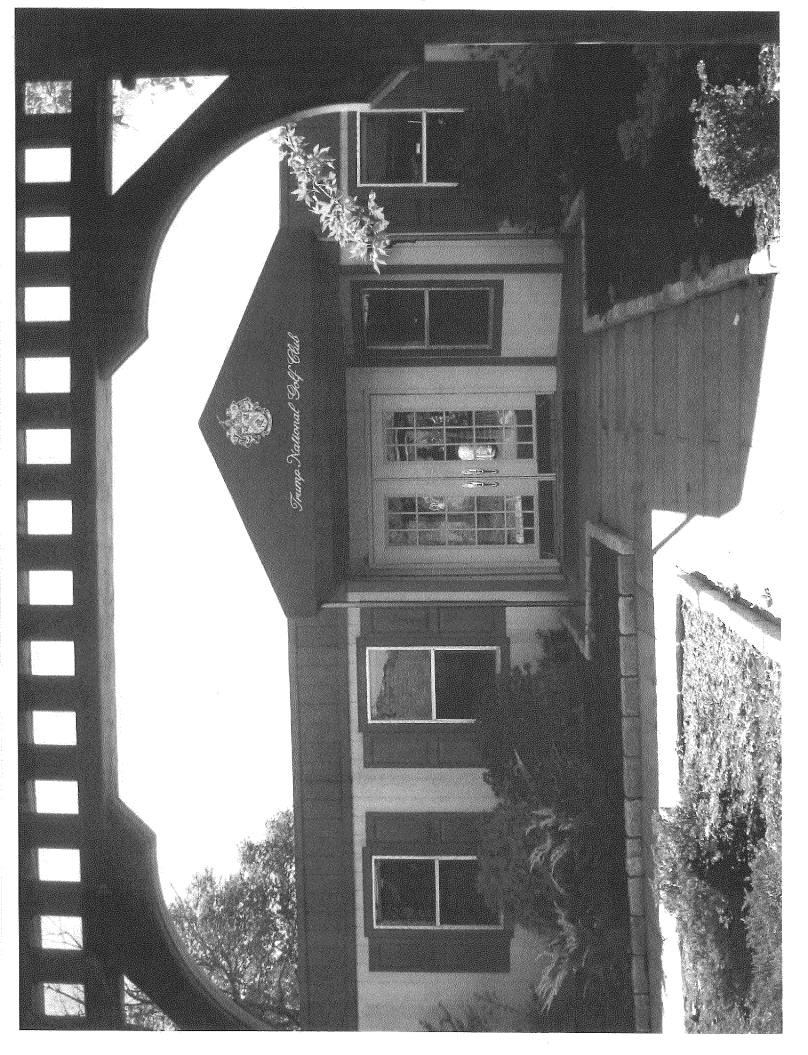
Senior Managers:			
First Name: Allen	MI:	Last: _	Weisselberg
Office Title: See Above			
Employer (if not employed by entity):			
Birth Date (mm/dd/yy):			
Home Address:			
First Name: Matthew	MI:	Last: _	Calamari
Office Title: See Above			
Employer (if not employed by entity):			
Birth Date (mm/dd/yy):			
Home Address:			
First Name:	NAI.	1	
First Name:Office Title:			
Employer (if not employed by entity):			
Birth Date (mm/dd/yy):			
Home Address:			
Remove the following previously-reported Sen	_		
Name:			
Name:			Removal Date:
	ertificatio		
I certify that the information submitted on these complete. I understand that willful or frauduler in the entity being found non-responsible and t	ıt submissi	on of \tilde{a}	materially false statement may result
Name: Allen Weisselberg			
Signature:	Dat	e: Mai	cch 18,2010
Entity Name: New entity to be formed			
Title:EVP/ CFO	Worl	k Phone	#: 212-715-7224

Return the completed Data Form to the agency that supplied it.

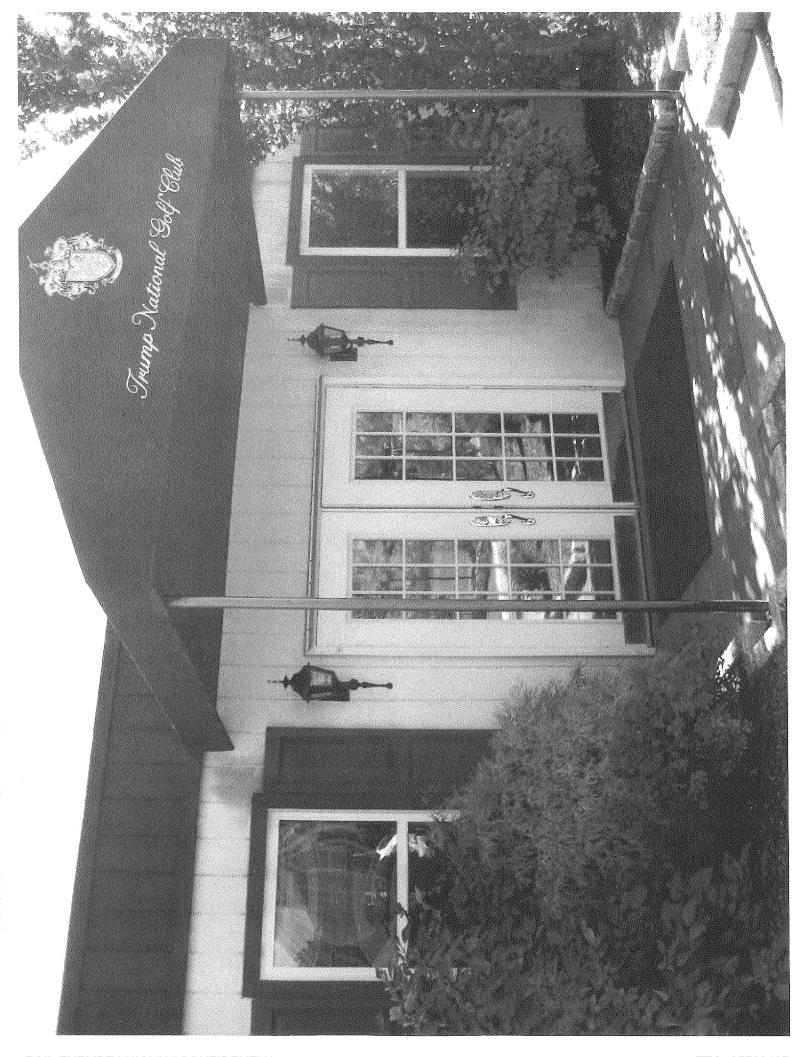
For information or assistance, call the Doing Business Accountability Project at 212-788-8104.

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TEMPORARY CLUBHOUSE PHOTOS



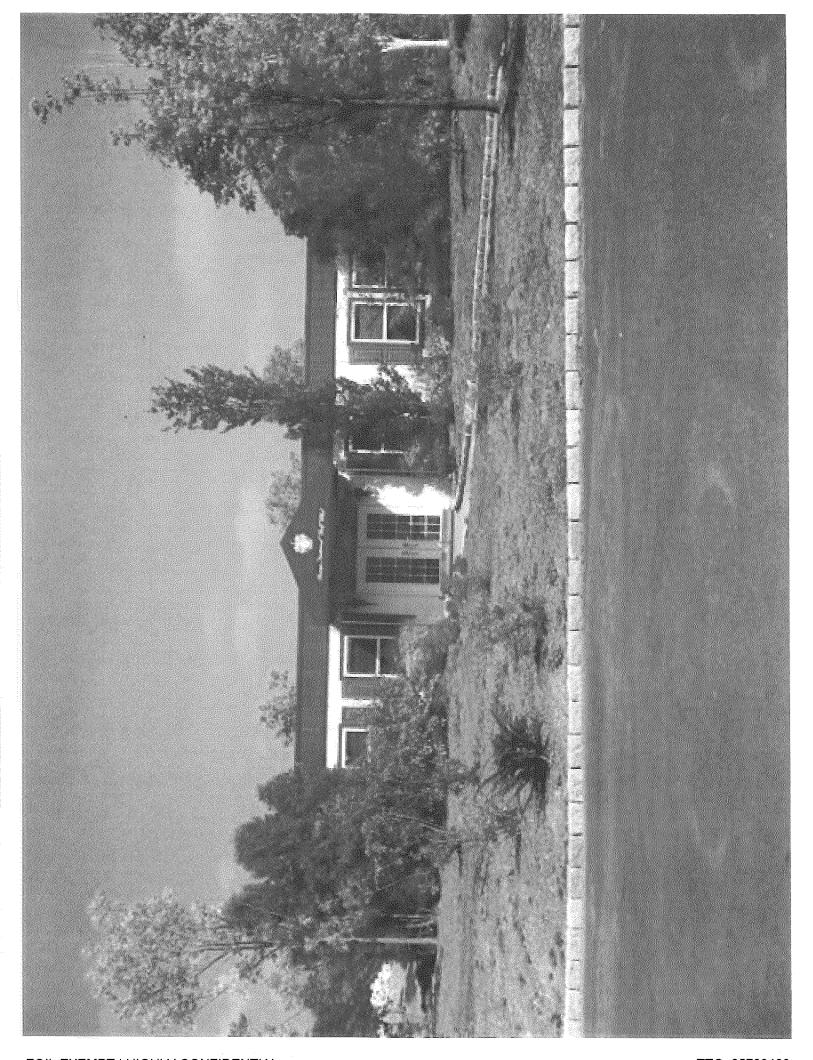
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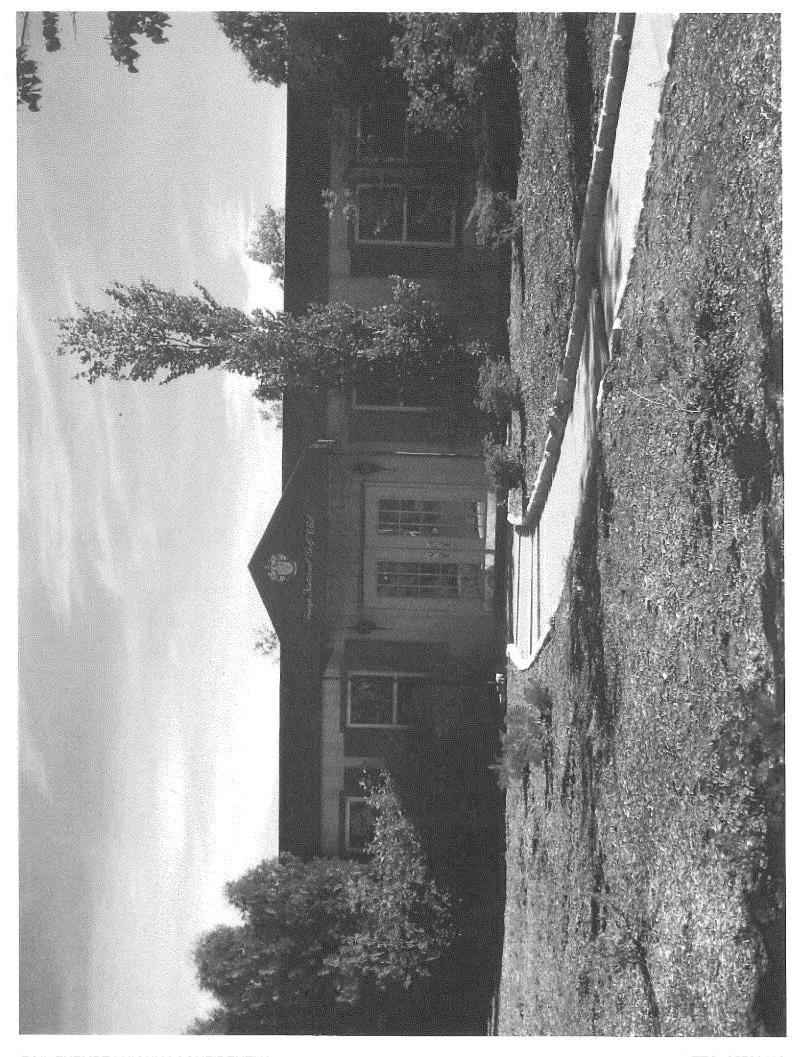
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FOIL EXEMPT | HIGHLY CONFIDENTIAL



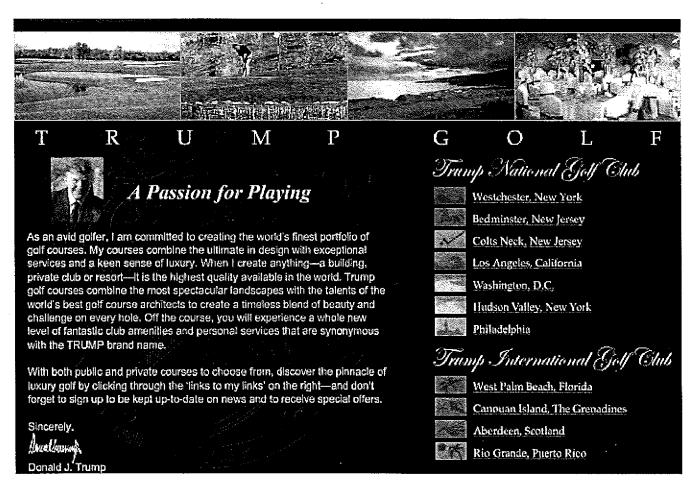
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