From: Martha Blackman [martha.blackman@aon.com] on behalf of Pamela Newman [pamela.newman@aon.com]

**Sent**: 2/14/2013 2:26:43 PM

To: Allen Weisselberg [weisselberg@trumporg.com]; Matthew Calamari [mcalamari@trumporg.com]; Ron Lieberman

[rlieberman@trumporg.com]; Michael Cohen [mcohen@trumporg.com]

CC: Pamela Newman [pamela.newman@aon.com]; Regina Degnan [regina.degnan@aon.com]; Gia Lucchese

[gia.lucchese@aon.com]; Martha Blackman [martha.blackman@aon.com]; Jonathan Hemel

[jonathan.hemel@aon.com]; Jeff Lynn [jeff.lynn@aon.com]; Gregory Gatti [gregory.gatti@aon.com]; Vincent Flood [vincent.flood@aon.com]; John Vanasco [john.vanasco@aon.com]; Scott Kannry [scott.kannry@aon.com]; Patrick Carroll [patrick.carroll@aon.com]; Jose Luna [jose.luna@aon.com]; Anthony Rongo [anthony.rongo@aon.com]

Subject: FW: The Trump/Aon Team - Suggested Work Style Going Forward (Draft Memo #4 with updated timeline)

Attachments: image001.png; Working Draft Insurance and Risk Management Timeline for The Trump Organization\_February -

December 2013.ppt

#### Gentlemen,

Aon is committed to delivering to The Trump Organization the best service and the best results.

#### Work Style - A "Team of Four"

Aon is excited that The Trump Organization has created a "Team of Four" to review The Trump Organization's insurance program, insurance policy buying decisions, claims management and risk protection protocols. The "Team of Four", and each team member's role, is outlined below.

Team Member	Role
1) Allen Weisselberg	Coverage Buying Decisions
Executive Vice President,	
Chief Financial Officer	
2) Matt Calamari	Property Claims
Executive Vice President,	
Chief Operating Officer	
3) Ron Lieberman	Casualty Risk Control, Claims and Coverage Buying
Executive Vice President,	Decisions
Management & Development	
4) Michael Cohen, Esq.	Coverage Terms & Conditions
Executive Vice President	
& Special Counsel to Donald J. Trump	

Allen, Matt, Ron and Michael will meet monthly (or more) with selected members of the Aon service team so that:

- Everyone understands the process and deliverables.
- Claims resolution is reviewed.
- Strategy for renewal is examined across each line of insurance.

#### Five Major Insurance and Risk Management Goals for The Trump Organization

Below are five major goals for The Trump Organization vis-à-vis insurance and risk management:

- 1) Maintain level property premiums and deductibles in the face of the hardening, post-Sandy insurance marketplace.
- 2) Resolve Global Property Claims Settlement for the 2011-12 and 2012-13 policy terms.
- 3) Obtain claim resolution for Trump Scotland.
- 4) Entertain a 3<sup>rd</sup> or 1<sup>st</sup> party captive.
- 5) Restructure The Trump Organization's insurance program to include more appropriate limits and broader coverage than currently purchased.

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#### Ten-Month Insurance and Risk Management Timeline for The Trump Organization

We have put together the attached working draft, ten-month timeline, to accomplish The Trump Organization's current and evolving insurance and risk management goals.

Best,

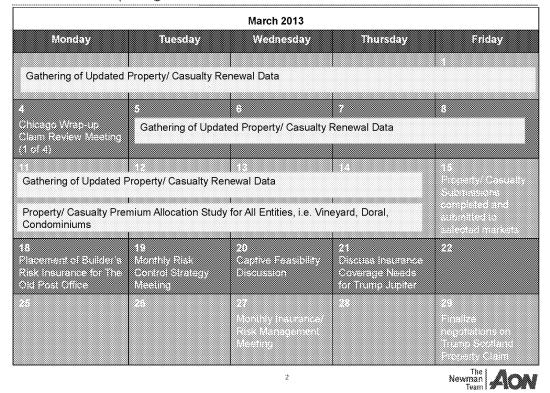
Pamela

Pamela J. Newman President and CEO of The Newman Team Aon 199 Water St. 34th Floor New York, NY 10038 Office: 212-441-1670

Cell: 917-539-5969 Home: 212-980-3435 Facsimile: 212-441-1976 pamela.newman@aon.com



		February 2013						
Monday	Tuesday	Wednesday	Thursday	Friday				
4		s Meeting to Discuss Locktons Commentary	7 Property Claims Backsup Data Gathering					
	12 Global Property Craims Settlement Messing with AG2 VanClaim	13 Brod EPI, and ESO Liability remayal programs		iti ons with AIG re: Global attlement for 2011-12 terms.				
	Cut Meeting	20 Property Renewal Strategy Meeting (including alternative markets discussion)	21 Renewal of The Trump Organization's EPL policy	22				
25 Finalize Las Vegas EPL Glaim and Bing of Trump University Glaim	26 Casualty Renewal Strategy Meeting (including alternative markets	27 Honthly Insurance/ Risk Misnagement Miseling Finalize Property Valuations	28 Finalize Global Property Claims Settlement with AIG					



April 2013					
Monday	Tuesday	Wednesday	Thursday	Friday	
Meetings with selected	Property/ Casualty n	narkets.			
Property Insurance Coverage Terms & Conditions Discussion					
15 Casually Insurance Coverage Terms & Conditions Discussion		47 Reputation end Wage and Frout Insurance Discussion	11 Trump World Tower Condo Board Meeting		
22 Aon receives and reviews Property Casualty quotes from the marketplace		24 Monthly insurance/ Risk Management Meeting	25 Aon delivers Property Casualty renewal quotes to The Trump Organization		
the marketplace 20 Final renewal negotiati Property/ Casualty mar					

	May 2013					
Monday	Tuesday	Wednesday	Thursday	Friday		
		Ending of Property/ Cashalty insulation Program				
				111		
Issuance of Property	// Casualty Renewal Ce	rtificates.				
Issuance of Property	// Casualty Renewal Ce	rtificates.				
20	21 Monthly Risk Control Strategy Meeting	2	23 Trump Park Avenue Condo Board Meeting			
2	20	29 Monthly Insurance/ Risk Management Meeting	313			

June 2013					
Monday	Tuesday	Wednesday	Thursday	Friday	
				114	
		Classic Control of the Control of th			

Newman Team 40N

	July 2013					
Monday	Tuesday	Wednesday	Thursday	Friday		
t Veges Wrap up Claim Review Meeting (1 of 2						
	8		1	12		
18 D&O Liability Renewal strategy Meeting implicating market selection and Side A D&O coverage discussion!	16	17	13 Trump Park Condo Bound Marking	10		
žž.	Monthly Rest	24	25	26		
	-10	s Monthly insurance/ sis Management				

	August 2013				
Monday	Tuesday	Wednesday	Thursday	Friday	
			1 D&O Lability Submissions Completed and Seni to Selected Markets	2	
6					
12		14	G Trimit Palitice Social Good New Ing	16	
19	20 Monthly Risk Control Strategy Meeting			23	
26	27	28 Monthly Insurance/ Risk Management Meeting	3		

Newman Team AON

	September 2013					
Monday	Tuesday	Wednesday	Thursday	Friday		
Z Chicogo Wrap-up Claim Review Meeting IS or 41				3		
	10	11	12 601 Park Avenue Condo Board Meeting	13		
Meetings with selected	d D&O Liability Market	s				
723		25 Monthly Insurance/ Risk Management Meeting	26 Management Liability Goverage Terms & Conditions Discussion			
30						

	October 2013				
Monday	Tuesday	Wednesday	Thursday	Friday	
7		S	16	11	
14		16	17 Trump Park East Condo Board Meeting		
21	22 Monthly Risk Control Strategy Westing	28	24	25	
26		36 Monthly Insurance/ Risk Management Meeting			

Monday	November 2013 Monday Tuesday Wednesday Thursday Friday						
4 Vegae Wrap-up Claim Review Meeting (2 of 2)							
			1				
18	19 Manthly Risk Control Strategy Meeting			22			
	20	27 Monthly Insurance: Firsk Management Meeting					

0



	December 2013					
Monday	Tuesday	Wednesday	Thursday	Friday		
2 Chicago Wilay-un Claim Review Meeting (4 of 4)			6			
9	10	l e	12	18		
19	17 Monthly Risk Control Strategy Meeting	18 Monthly insurance Pisk Management Maning	19	20 Represent of The Trump Organization of DAO Cobrids point (12/2016)		
2			28	27		
SO	31					
		11		Newman Team 40		